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## INSTITUTIONAL MECHANISMS OF INTERACTION BETWEEN GOVERNMENT AGENCIES AND HUMAN RIGHTS ORGANIZATIONS

**Summary.** The article is devoted to the study of institutional mechanisms of interaction between government agencies and human rights organizations aimed at ensuring more effective protection of human rights. The relevance of the topic is due to the growing role of national institutions in the context of global challenges and the need to improve legal response mechanisms. The novelty of the work lies in the comparative analysis of the practices of various countries, which demonstrates how interdepartmental coordination platforms and independent structures (for example, national human rights institutions) can form a sustainable basis for the implementation of international legal standards. The study describes the main models of interaction, examines the factors influencing the effectiveness of joint activities, and traces the role of political will in ensuring stable funding and an independent mandate. Particular attention is paid to the issues of civil society involvement and public reporting, promoting transparency and strengthening public trust. The work aims to identify the optimal tools for increasing the effectiveness of national human rights protection mechanisms. For this purpose, a comparative method, analysis of scientific sources and a systems approach were used. The conclusion substantiates the value of coordination and mutual control, and provides recommendations relevant to legislators and human

rights structures. The article will be useful for specialists in the field of law, management and human rights.

Key words: human rights, government bodies, national institutions, human rights organizations, interaction, coordination mechanisms, civil society, legal framework, public reporting, political will.

**Introduction.** The current stage of development of the state and society is characterized by an increasing focus on the protection of human rights as a key indicator of the legitimacy of power and the effectiveness of governance mechanisms. The relevance of the topic is reinforced by global trends, where international standards clash with local peculiarities of legal systems and political priorities. In order to ensure a high level of human rights protection, states create various institutions and mechanisms, yet their effectiveness is largely determined by the ability to interact productively and take into account the opinions of civil society.

The aim of the research is to identify and describe the optimal approaches to institutionalizing mechanisms that promote effective cooperation between government bodies and human rights organizations. Based on this aim, the objectives are as follows:

To systematize the experience of various countries regarding the interaction between governmental structures and human rights organizations.

To identify the main factors (political will, funding, independent mandate, transparency) that influence the effectiveness of joint activities.

To study how the identified patterns and factors can support the development of national human rights strategies under modern conditions.

The novelty of the work lies in the analysis of research materials that cover not only the formal legal framework but also the organizational, resource, and political aspects that determine the practical effectiveness of cooperative mechanisms.

Materials and Methods. In preparing the study, works by various authors dedicated to the interaction between government structures and human rights organizations were utilized. For example, Jeffery R. and Dannhauer P. [1] analyzed the role of national institutions in transitional justice and emphasized the importance of national accountability mechanisms. E. Durmush [2] examined local authorities and their contribution to human rights, highlighting legal pluralism as a factor that facilitates state involvement in the adherence to international norms. T. Gashaw [3] investigated the experience of national human rights institutions in the context of transitional justice in Ethiopia, paying particular attention to optimal models of interaction with other government structures. Jensen S. L., Lagoutte S., and Lorion S. [4], along with colleagues, focused on the concept of "internal institutional embedding" of human rights, demonstrating how national institutions form a solid foundation for the implementation of international standards. L. Li [7] analyzed issues in the interaction between international and domestic law from the perspective of international politics, showing how principles of global governance influence national legal systems. A. Jodanovich [5] paid special attention to the functioning of the Human Rights Committee, examining its contribution to international human rights protection and elucidating the mechanisms of complaint handling and accountability. S. Lorion and R. Murray [8] studied the interaction between national human rights institutions and national mechanisms in the field of implementation and accountability, emphasizing recommendations and practical tools that enhance the effectiveness of joint work. H. Sunardi [9], together with colleagues, analyzed the role of human development and the principles of "good governance" in improving the efficiency of local self-government. O. Khomenko [6], with colleagues, focused on the transformation of interaction between the government and civil society under wartime conditions, emphasizing legal aspects and the mutual influence on social and legal processes. Finally, S.M. Topp [10] and co-authors examined the methodology of power analysis in policy and

healthcare systems research, revealing how mechanisms of power and mutual accountability affect decision-making and the effectiveness of implemented reforms.

Methods. In preparing the work, a comparative method and analysis of scientific sources were used to compare the models and approaches proposed in the literature for establishing institutional interaction mechanisms. In addition, a systems approach was applied, including the study of the legal framework and the identification of the main factors affecting the effectiveness of the interaction between government bodies and human rights organizations. This methodological toolkit allowed for the systematization of the experience of various countries and the formulation of conclusions aimed at improving national human rights strategies.

Results. The study's findings indicate that existing institutional mechanisms are demonstrating increasingly active coordination between government bodies and human rights organizations to ensure the protection of fundamental rights and freedoms across various contexts [1]. An analysis of scientific works underscores that these mechanisms rely on systematically integrated procedures, legal guidelines, and oversight structures that effectively establish mutual accountability and communication between government representatives and civil society [2].

Researchers note that National Human Rights Institutions (NHRIs) play a key role in bridging the gap between government bodies and human rights organizations. Typically, NHRIs operate within formalized mandates that include monitoring, receiving complaints, and conducting public education in the field of human rights, while also acting as intermediaries that facilitate the connection between society and state authorities [3].

In several instances, it is precisely the NHRIs that assist in collecting factual data, providing feedback on policy issues, and objectively resolving disputes regarding rights violations or potential abuses [4]. It is emphasized that in order

to preserve the independence of NHRIs, clear legal guarantees and sufficient funding are necessary to prevent external pressure that might hinder impartial investigations [7]. It is also worth noting the importance of an overall implementation process, within which agencies and organizations jointly set priorities for ensuring compliance with both international and domestic legislation [5]. A systemic approach fosters alignment between government bodies and specialized institutions – including committees on civil and political rights, local ombudsmen, and other supervisory agencies focused on accountability and oversight in public administration [8].

Studies confirm that coordination platforms, ranging from interagency working groups to national reporting committees, help harmonize the interpretation of norms and ensure the uniformity of measures adopted in response to international recommendations [9]. In this process, human rights organizations actively provide up-to-date data on emerging issues and participate in the adjustment of legal frameworks, thereby assisting government bodies in aligning domestic norms with global standards [6].

Multifaceted cooperation with civil society becomes a decisive factor in the development of constructive interactions between the state and non-governmental organizations aimed at supporting vulnerable population groups. Documents indicate that local groups, academic institutions, and charitable foundations, together with government agencies, work on refining guiding principles and regulations, accelerating legal reforms, and increasing the transparency of public institutions [2]. As a result, additional channels emerge for discussing issues of discrimination, access to justice, and social services. Official consultations, as stipulated in national legal acts, are bolstered by more flexible initiatives – such as round-table meetings and working seminars – that allow for the rapid incorporation of ideas on human rights protection into the legislative framework [1].

Analysts emphasize that the effectiveness of such activities largely depends on the political support that national leadership provides to initiatives aimed at fostering partnerships with civil society. In contexts where the importance of such cooperation is well understood, government bodies promote practices that ensure the participation of human rights organizations in project implementation, monitoring, and resource allocation [10]. Conversely, in the absence of sufficient support, systematic interaction risks being reduced to mere formal compliance, without bringing about real improvements. The best examples in the literature confirm that appointing dedicated teams and providing regular funding for such institutions lead to more integrated and effective human rights protection [3].

It is also important to highlight the significance of common control mechanisms and joint progress assessments in the field of human rights. In some cases, permanent committees, action plans, and standardized evaluation methods effectively bring together governments, NHRIs, and non-governmental organizations to monitor the dynamics of fundamental rights [8]. Public documentation of achievements and challenges helps to promptly address problems, fostering a sense of shared responsibility among all participants in promoting rights and freedoms [9]. Additionally, a fundamental role is played by the coordinated collection of data and open access to final reports, which strengthens trust in government bodies and engaged partners [6].

The following data are presented from a study [9], reflecting the distribution of respondents' opinions in the assessment of the principles of "good governance." With nearly 88% of the maximum ratings of "4," the remaining 12% of responses are ratings of "3" and "2," and isolated cases receive a "1" (see Figure 1). For a study focused on the institutional mechanisms of interaction between government bodies and human rights organizations, this statistic indicates a high level of satisfaction among certain groups of respondents with the quality of existing governance practices.

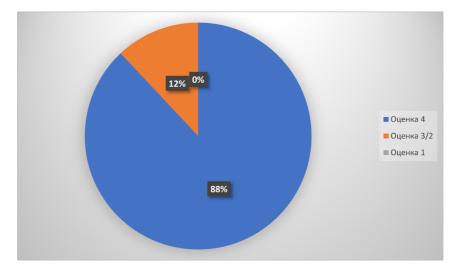


Fig. 1. Assessment of the Principles of "Good Governance"

Source: systematized by the author based on [9]

A high percentage (approximately 87.96%) of respondents awarding the highest rating indicates that, from the perspective of the majority, certain aspects of governance (such as process transparency, decision accountability, and open dialogue with civil society) are implemented effectively. However, the 12% of lower ratings suggest that some participants still see a need for improvements in processes related to the involvement of local communities and independent oversight institutions. In terms of the article's theme concerning human rights organizations, these data allow for a deeper understanding of how public perceptions of "good governance" can influence the effectiveness of collaborative activities between state bodies and human rights institutions.

Various authors note that the nature of interaction between government structures and human rights organizations is not static [4]. Institutional mechanisms must adapt to changing social challenges, legal reforms, and international requirements. Thus, flexibility is seen as a fundamental principle that enables effective coordination – especially when addressing acute issues, whether in the field of public health or within the context of transitional justice [10].

Below are two summary tables that clearly illustrate the main elements and conclusions. The tables reflect the primary trends and aspects of interaction

between government bodies and human rights organizations, as well as the factors influencing the effectiveness of institutional cooperation mechanisms.

 ${\it Table~1}$  Main Areas of Activity and Characteristics of Interaction

Area of Activity	Description	Impact on Outcome
Governmental Oversight of Rights Compliance (ministries, committees, ombudsmen)	Formal state-level competence; monitoring enforcement of legislation; availability of resources and political support; issuance of binding legal acts.	Ensures the implementation of laws and standards; reduces risks of systemic rights violations; enhances the legitimacy and transparency of state actions.
National Human Rights Institutions (NHRIs)	Independent structures that conduct monitoring, receive complaints, and provide public education on human rights; serve as intermediaries between the state and society.	Increase public awareness; facilitate objective dispute resolution; enhance state accountability for human rights protection.
Civil and Non-Governmental Organizations	Monitor violations, formulate recommendations, and analyze systemic issues; possess flexibility and can freely advocate for the interests of vulnerable groups; participate in lobbying for legislative changes.	Provide alternative evaluations and oversight; improve the effectiveness of implementation measures; create pressure for reform and transparency.
Interagency/National Coordination Platforms	Coordinate the implementation of international standards and recommendations; include specialized ministries, NHRIs, experts, and NGOs; optimize the process of information sharing and decision-making.	Enhance the consistency of actions; facilitate effective information exchange; enable comprehensive consideration of all aspects of human rights compliance.
Joint Monitoring Groups and Committees	Verify state compliance with its commitments; provide regular reporting; monitor the outcomes of national strategies and plans in the field of human rights.	Form a systemic vision of progress and challenges; strengthen public trust; enable timely adjustments to legal policies.

Source: systematized by the author based on [2; 3; 4; 7; 8; 10]

The following table (Table 2) systematizes the factors affecting the effectiveness of institutional mechanisms in the field of human rights protection. It demonstrates that the effectiveness of cooperation is determined both by formal political and legal conditions as well as by the availability of adequate resources and political will.

 $Table\ 2$  Factors Affecting the Effectiveness of Institutional Mechanisms

Factor	Description	Impact on Outcome
Political Support and Leadership Will	The level of involvement of top state leadership; access to resources and priority support for human rights initiatives.	When strong support is present, mechanisms work more effectively; when weak, they risk becoming mere formalities without real impact.
Legal Frameworks and Independent Mandate	Legislative entrenchment of powers and status; transparent working conditions; protection from political pressure.	Increases the resilience of institutions; guarantees impartial monitoring and objectivity in decision-making.
Adequacy of Financial and Human Resources	Level of funding, personnel qualifications, and staffing; regular training and development of competencies.	Enables timely responses to violations, promotion of initiatives, and sustainable monitoring and public education.
Level of Engagement and Competence of Civil Society	Participation of NGOs, local and international organizations; professionalism of experts; readiness for collaborative efforts.	Facilitates objective assessments and well-considered recommendations; strengthens public oversight and trust.
Information Transparency and Public Reporting	Regular publication of reports; access to statistical data and investigation outcomes; mechanisms for public oversight.	Increases transparency and accountability; improves feedback, which helps to promptly adjust measures and strategies.
Flexibility and Adaptability of Mechanisms	Review of interaction procedures; adaptation to changing conditions (e.g., crises, new international agreement requirements).	Maintains long-term effectiveness; reduces the risk of process stagnation; increases system resilience.

*Source*: systematized by the author based on [1; 2; 4; 7; 10]

Overall, the results confirm that the institutionalization of forms and procedures for interaction between government agencies and human rights organizations has a positive impact on the openness and systematic nature of governance. With sufficient political will and adequate resources, cooperation with human rights organizations enhances the effectiveness of measures to uphold legal standards [2]. The analytical material shows that well-defined and sufficiently flexible procedures lead to a significant strengthening of rights protection in various political conditions, thereby underscoring the importance of improving such mechanisms on a global scale [1].

**Discussion.** The review of the presented studies shows that the effectiveness of the interaction between government structures and human rights organizations depends not only on formal regulatory acts but also on the participants' ability to establish flexible and adaptive cooperation mechanisms [3; 6]. Experience from various countries indicates that organizational prescriptions alone are insufficient: if a favorable environment is not created – one that ensures adequate funding, political support, and the involvement of independent experts – any legal innovations may remain merely declarative [4].

At the same time, the practice of interagency coordination platforms and joint monitoring committees [2; 8] confirms that clear allocation of responsibilities and the establishment of reporting procedures significantly enhance the transparency of decision-making. A necessary condition for the successful functioning of such structures is the presence of an independent mandate for human rights institutions (for example, national commissions or ombudsmen) and open access to information on detected violations [1; 9]. As some authors [5; 10] show, sufficient public information and the involvement of local NGOs in data analysis promote the formation of an early warning system for legal conflicts and violations.

Observations [1; 6] indicate that the political will of leadership plays a crucial role in determining how deeply cooperation mechanisms will be implemented in practice. The absence of systemic support minimizes the impact even of the most well-developed institutions, whereas, with strong government interest, national mechanisms receive real tools for prompt responses to emerging problems. The human factor is also important: having qualified human rights specialists who can competently interpret international norms and adapt them to local legislation is one of the key links in strengthening the partnership between the state and society [3].

Additional attention [2; 8] is given to the feedback mechanism. Coordinated reporting not only enables the tracking of progress but also allows for timely

adjustments, avoiding a merely formal approach in which reports are prepared "for show." Moreover, involving civil society in monitoring increases trust in the analysis results, as independent experts and human rights advocates can objectively assess the effectiveness of the measures taken [10].

Thus, the body of sources analyzed confirms that sustainable and effective interaction is possible provided there is a balance between the legal foundation, material and human resources, and transparent procedures for involving civil society in decision-making. Adherence to these principles justifies the assertion that robust human rights mechanisms are being strengthened and public trust in state institutions is growing.

Conclusion. The study presents a synthesis and analysis of practices of interaction between government structures and human rights organizations in various countries. In addressing the first objective, the main models of effective cooperation were identified, including mechanisms of interagency platforms, independent human rights institutions, and joint monitoring groups. The analysis showed that these forms of interaction facilitate the more effective implementation of international norms and increase the level of public trust.

In addressing the second objective, the focus was on identifying the necessary factors for effectiveness: political support, independent mandate, adequate resources, the involvement of civil society, and transparent reporting. These aspects demonstrate that combining a formal legal framework with genuine institutional independence and financial support creates a favorable environment for productive activity.

The third objective examined how the identified patterns and factors can contribute to the improvement of national strategies in the field of human rights. The final conclusions emphasize the importance of a comprehensive approach: only by aligning legal, organizational, and social components can long-term strengthening of the human rights protection system be ensured. The results of the

study provide essential analytical guidelines for specialists and all stakeholders seeking to deepen interaction in the field of human rights advocacy.

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